

Investor Presentation

November 2014



Tube Investment of India Limited



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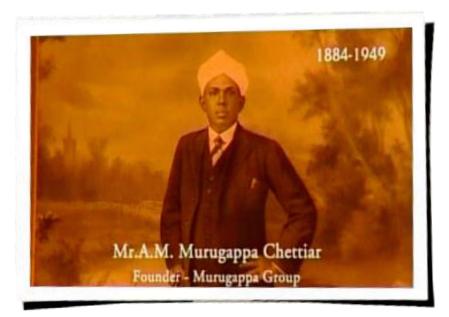
- 2. Tube Investments of India Limited
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-----Disclaimer-----

This presentation contains forward-looking statements which may be identified by their use of words like "plans," "expects," "will," "anticipates," "believes," "intends," "projects," "estimates" or other words of similar meaning. All statements that address expectations or projections about the future, including, but not limited to, statements about the strategy for growth, product development, market position, expenditures, and financial results, are forward-looking statements.

Forward-looking statements are based on certain assumptions and expectations of future events. The companies referred to in this presentation cannot guarantee that these assumptions and expectations are accurate or will be realized. The actual results, performance or achievements, could thus differ materially from those projected in any such forward-looking statements. These companies assume no responsibility to publicly amend, modify or revise any forward looking statements, on the basis of any subsequent developments, information or events, or otherwise.



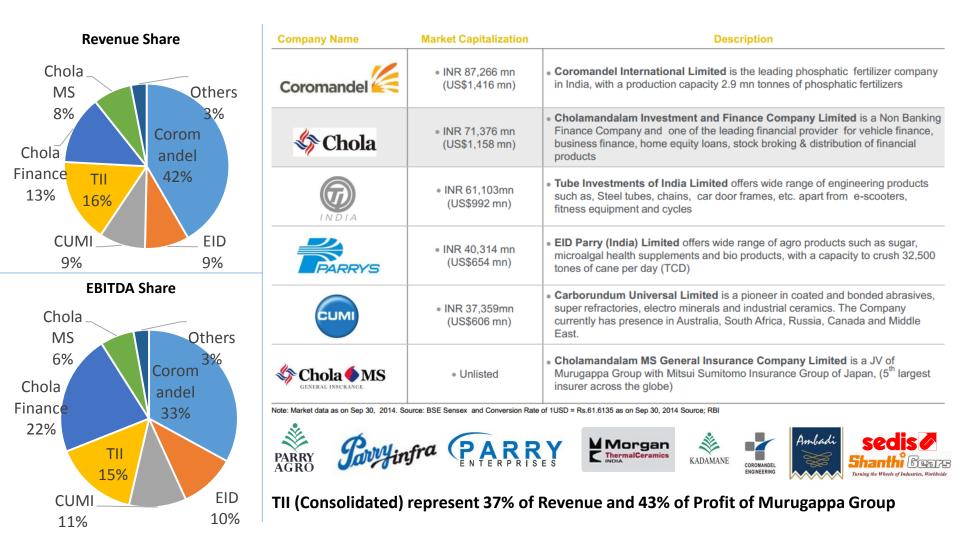




Philosophy – "The fundamental principle of economic activity is that no man you transact with will lose; then you shall not."

- Arthashastra 3







Tube Investments of India Limited

TII – A Conglomerate







1949 – Set up TI Cycles (BSA & Hercules Brands)

1960 – Incorporated TIDC



1978 – Promoted Financial Services



2001–Promoted General Insurance Co.



2012 – Acquired Shanthi Gears

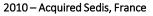




1955 – Incorporated Tube Products

1965 – Set up TI Metal Forming

1985 – Indigenously manufactured 100 cc bike chain



2014–Large Diameter Tube Plant

Corporate Overview



Manufacturing

- Manufacturers of
 - Tubes, Strips, & Tubular Components
 - Bicycles & Fitness Products,
 - Chains for Automobile sector & Industrial applications,
 - Doorframe & Channels
 - Industrial Gears
- 20 Manufacturing Locations
- Suppliers to all major automotive OEM's in India
- Focus on Quality & Operational excellence

Financial Services

Financing

- 579 branches across 23 states /Union Territories
- 90% presence across Tier II & III towns

General Insurance

• Over 105 offices, Over 9000 agents and 5 banc assurance channel partners

Key Financials 2013-14 - Consolidated								
₹ Cr.	2012-13	2013-14	Growth					
Revenue	7752	8834	14%					
EBITDA	914	1073	17%					
PBIT	781	914	17%					
Net Profit	289	311	8%					

	Key Financials H1 2014-15 - Consolidated									
₹ Cr.	H1 FY14	H1 FY15	Growth							
Revenue	4324	4861	12%							
EBITDA	533	599	12%							
PBIT	460	521	13%							
Net Profit	166	190	15%							



Largest Supplier of precision tubes (CDW)

One of the Largest bicycle producers in India

Major player in automotive and industrial chains, Fine blanked components

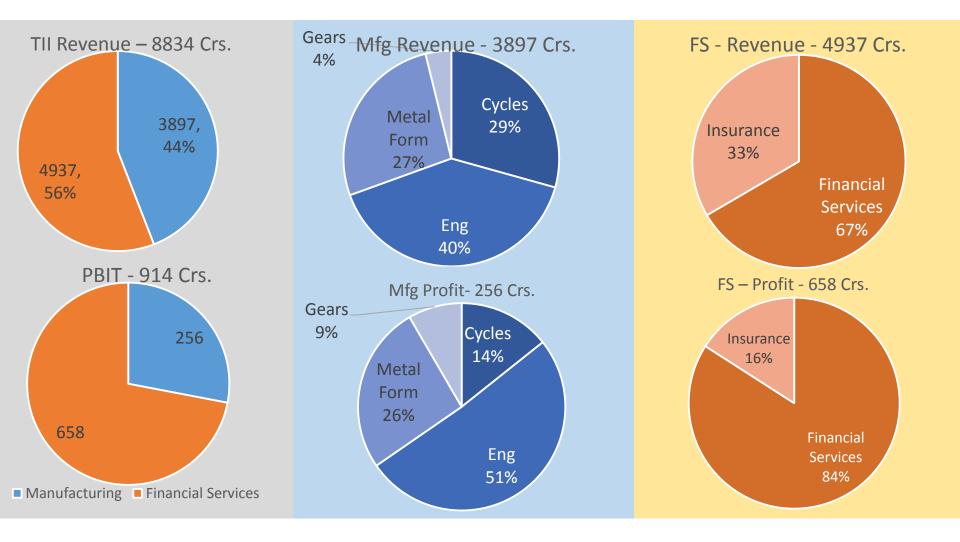
Preferred supplier for metal formed door frames





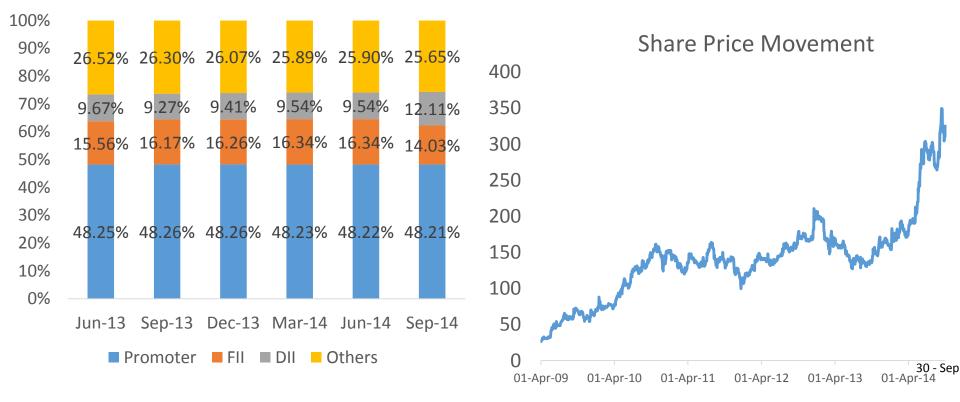










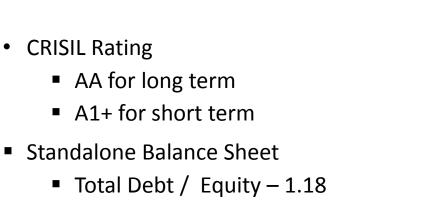


Uninterrupted dividend history for 61 years Dividend payout policy ~30-40% of profits

Financial Strength



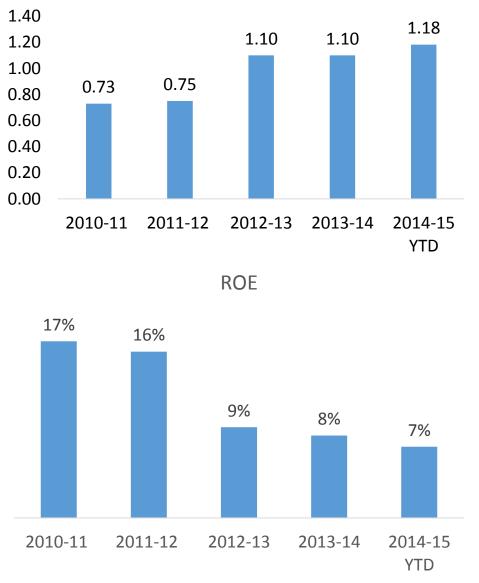
Total Debt/Equity



- Long term Debt / Equity 0.82
- Healthy ROCE across business verticals
- Financial Services

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- Capital adequacy ratio above the stipulated limit – 19.8%
- General Insurance
 - Solvency ratio 1.55







Pioneers in Selling Cycling... not just cycles

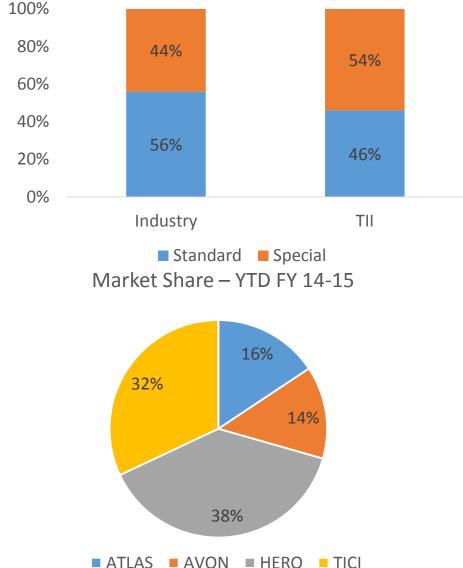
Industry and Business Drivers for TII

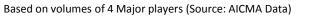
Industry

- Bicycle Industry size: ~ 16 Mn growing at ~1%
- Fitness Industry Home Segment: ~ ₹300 Cr growing at ~ 18%

Business Drivers

- Large dealer network across India over 10,000 touch points across India
- Expansive Retail Formats in Urban (BSA Stores), Rural (RHB), Lifestyle (Track& Trail): 940 stores
- Multi Locational Servicing Centers
- Continuous New product development
- Extensive BTL & ATL activities
- Focus on Exports
- State of the Art manufacturing facilities for Alloy and Carbon
- Capex
 FY 13-14 : ₹7 Crores and
 YTD 14-15 : ₹11 Crores





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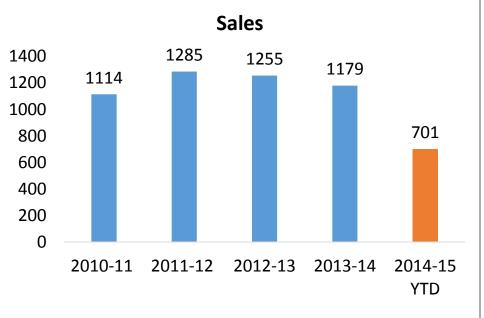


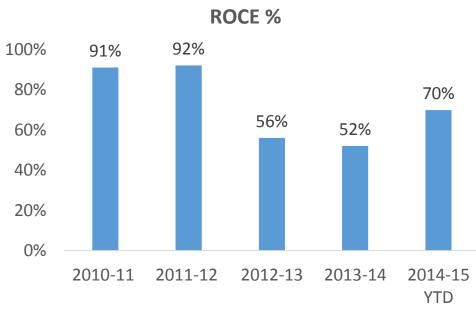
Brand equity	BSA, Hercules, Montra & PhillipsAwarded brand excellence award by CMO Asia	
Super Premium Lifestyle Cycles	 Cannondale, Mongoose, Bianchi, Montra, Schwinn 14% Growth in Super premium lifestyle segment 	montra
Pioneer in Retail Formats	 BSA Go, BSA Hercules store, Track & Trail Lounge Retail formats contribute close to 30% of total sales 	cannondale Bianchi
Selling Cycling not Just Cycles	• Organised close to 120 events all over the country participation of more than 2.5 Lakhs individuals	SCHWINN'
Multi Location Servicing	 Large dealer and service network with more than 10,000 touch points through out the country 	ride and explore tardin nadu
Pioneer in New Product Development	 Over 40 Products developed during H1 and ready to launch in coming months. 	Rocke: Channel & Ecochigarone & Revenuencedor C. Chalamborane - Shoaphair - Adamski Makadagarone Rocke: Channel & Ecochigarone & Revenuencedor C. Chalamborane - Shoaphair - Adamski Dakabadagarone Rocke: Channel & Ecochigarone & Revenuencedor (1997) (www.exertra.in) www.trackaudural.in

Key Financial Trends



figures in ₹ Crores







figures in ₹ Crores

Particulars	Ju	ly - Sep 2014 (0	22)	A	or - Sep 2014 (H	11)
Volume	2014-15	2013-14	% Growth	2014-15	2013-14	% Growth
Cycles (Lac nos)	10.2	10.3	-1%	21.4	20.3	5%
Net Sales (incl. Inter Unit)	340.4	324.0	5.1%	700.7	630.0	11.2%
EBITDA	15.9	15.4	3.3%	36.2	32.2	12.2%
	4.7%	4.7%		5.2%	5.1%	
PBIT	14.5	13.9	4.7%	32.9	29.2	12.7%
	4.3%	4.3%		4.7%	4.6%	
APPLICATION OF FUNDS						
Net Fixed Assets (Incl. CWIP)	52.2	46.7		52.2	46.7	
Net Working Capital	74.3	51.7		74.3	51.7	
Total Capital Employed	126.5	98.4		126.5	98.4	
Sales/ANWC	29.9	40.9		31.4	28.0	
ROCE%	60.5%	70.8%		69.8%	63.5%	





Leader in CDW tubes for the Automotive industry

Business Overview

Industry

- Tubes: Significant Player in safety critical applications
- 2 wheelers: Leader in Front Forks in India
- 4 wheelers: Leader in many critical applications such as side impact beam, steering columns etc.
- CRSS: Niche player in specialized products
- Tubular Components: Value added products

Business Drivers

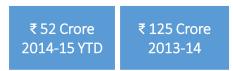
- Manage High Variety demand in Tubes and strips effectively
- High Focus on Value Addition Products
- New Facility for Non-Auto Segment
- Focus on internal efficiencies



Business Mix Non-Auto 22%

Capital Expenditure

Auto 78%







CDW Tube	 Market leader in High Quality & Safety critical CDW Tubes for 2W and 4W applications 	
Multi Location	 Plants at 4 different locations, well placed in all the regions 	
Gearing for Non- Auto	 Large-dia plant inaugurated in October - significant foray into Non Auto segment 	SUBARTER EX PAG
CRSS	 Continued focus on special grades 	Supplier's Conference 2013 With small in Jonny presented in TUBE INVESTMENTS OF INDIA ETD CNTE: TUBE PRODUCTS OF INDIA Creater for REST DELLIVERY AWARD
Value Added Products	• Tubular components including Steering column, side impact beam etc.	HALAS KIMAN

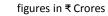
Large Diameter Plant Inaugurated

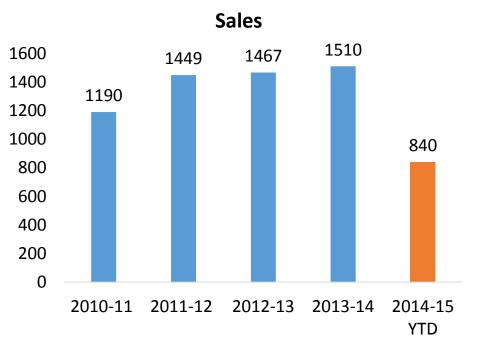


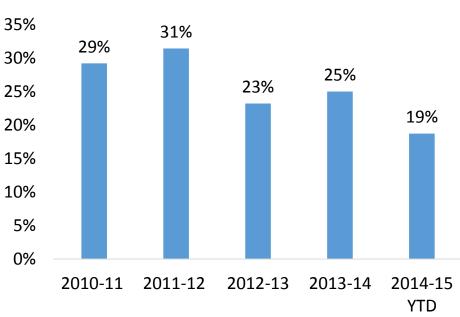


Key Financial Trends









ROCE %

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figures in ₹ Crores

Particulars	Ju	uly - Sep 2014 (C	22)	Α	41)	
Volume	2014-15	2013-14	% Growth	2014-15	2013-14	% Growth
Strips: (Metric Tonnes)						
Domestic	15421	13411	15.0%	30299	27398	10.6%
Exports	112	76	47.7%	268	118	127.3%
Tubes: (Metric Tonnes)						
Domestic	38697	34619	11.8%	74746	68509	9.1%
Exports	2540	2326	9.2%	5666	4427	28.0%
Net Sales (incl. Inter Unit)	430.4	371.3	15.9%	840.1	738.7	13.7%
EBITDA	41.2	40.5	1.5%	78.8	78.2	0.8%
	9.6%	10.9%		9.4%	10.6%	
PBIT	30.1	31.7	-4.8%	59.5	60.6	-1.8%
	7.0%	8.5%		7.1%	8.2%	
APPLICATION OF FUNDS						
Net Fixed Assets (Incl. CWIP)	462.9	346.7		462.9	346.7	
Net Working Capital	200.1	157.5		200.1	157.5	
Total Capital Employed	663.0	504.2		663.0	504.2	
Sales/ANWC	9.1	10.0		9.2	9.6	
ROCE%	18.4%	25.4%		18.7%	24.1%	



PRECISION VALUE ADDED SHEET METAL FORMED COMPONENTS **POWER TRANSMISSION CHAINS** AND FINE BLANKED COMPONENTS

Precision Value added Components

Business Overview

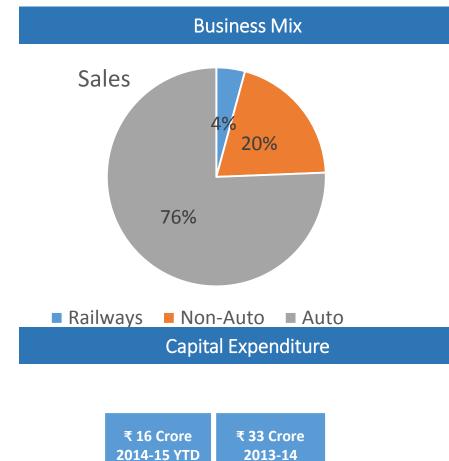


Industry

- Growth in 2 Wheelers at 18% in H1 2014-15
- Passenger car industry grew by 3% in H1 2014-15 and Commercial vehicle industry started showing revival having a growth of 3% QoQ
- Agricultural, Manufacturing and Infrastructure sector still to revive fully
- Slow to moderate growth in Europe & US

Business Drivers

- Factories located closer to customer locations
- Strong "DIAMOND" brand
- High quality products Customer end rejections well below the customer targets
- Leveraging Acquisitions SEDIS Synergies
- Increasing Portfolio for Fine Blanking
- Expand applications for Industrial Segment



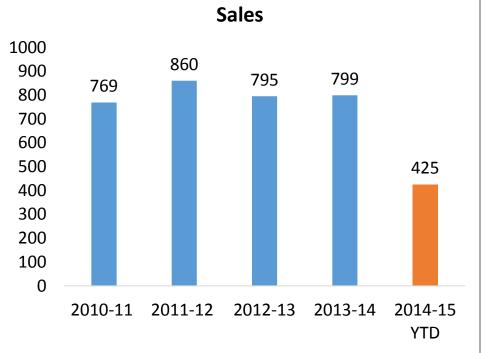


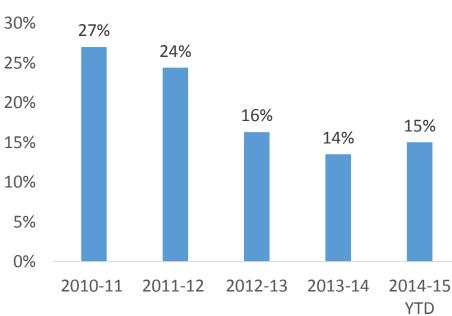
Segment Leader	 Segment leader in Drive chain and Cam chain segment, Increased share in Q2 	COMSTAR Excellent Program Support Plantal le TI Metal Forming
Multi Location	 Strategically located plants near leading OEMs 	
Brand Equity	 Strong brand equity - "Diamond and Rombo" brands 	
Quality	 PPM less than customer target 	Hero Honda
Customers	 Marquee customer base 	Royal ENFIELD
Critical application	 Fine blanking, motor casings 	TVS X BOSCH <u>Autoliv</u>
	· · · · · · · · · · · · · · · · · · ·	Representative list not exhaustive

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Key Financial Trends







ROCE %



figures in ₹ Crores

Particulars		Q2			H1	
Volume	2014-15	2013-14	% Growth	2014-15	2013-14	% Growth
Doorframes (Lakh sets)	1.8	2.0	-11.2%	3.7	4.1	-11.6%
Sections for railway wagons (Sets)	436.4	487.0	-10.4%	476.0	853.0	-44.2%
Coach-Side/End wall (Sets)	5.0	6.0	-16.7%	11.0	9.0	22.2%
Chains:						
Domestic (Lac ESS feet)	203.8	159.4	27.9%	394.0	313.8	25.6%
Exports (Lac ESS feet)	17.9	15.9	12.4%	35.1	34.2	2.4%
Net Sales (incl. Inter Unit)	224.6	201.6	11.4%	424.9	384.8	10.4%
EBITDA	30.5	28.2	8.3%	55.2	50.0	10.5%
	13.6%	14.0%		13.0%	13.0%	
PBIT	21.2	19.4	9.5%	36.4	33.1	10.1%
	9.5%	9.6%		8.6%	8.6%	
APPLICATION OF FUNDS						
Net Fixed Assets (Incl. CWIP)	324.1	337.0		324.1	337.0	
Investments	61.2	61.2		61.2	61.2	
Net Working Capital	107.1	91.4		107.1	91.4	
Total Capital Employed	492.4	489.6		492.4	489.6	
Sales/ANWC	9.1	8.9		8.7	8.3	
ROCE%	17.5%	15.9%		15.0%	13.5%	

Metal Formed Products (Contd.)





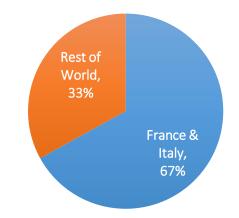
Leading French Manufacturer of Industrial Chains

Business Overview



Sales Mix

- F C 10 Holding company of Sedis
 - Two plants in France
 - Five global patents
 - Leader in special and engineering class chains
- Range of industries catered to
 - Waste Treatment / Car / escalator / textiles / food processing / packaging / cement / sugar / paper / water treatment / lumber / dams / amusement park / Oil Platforms
- Leader in France
- Present in around 100 countries
 - Around 200 distributors
 - Around 400 sale points



Key Products





Leaf & Roller Chains

Conveyor Chains





Agricultural Chains

Sprockets & Wheels

Key Financial Trends



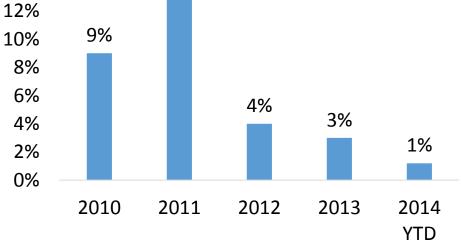
figures in ₹ Crores



ROCE % 14%

16%

14%





figures in ₹ Crores

Particulars	A	pr - June 2014 (Q	(2)	Ja	Jan - June 2014 (H1)		
	2014	2013	% Growth	2014	2013	% Growth	
Net Sales	68.1	61.3	11.1%	136.9	115.7	18.4%	
EBITDA	3.1	3.7	-15.8%	6.4	4.9	32.4%	
	4.5%	6.0%		4.7%	4.2%		
PBIT	-0.5	1.7		0.6	0.9		
	-0.7%	2.7%		0.4%	0.8%		
РАТ	-1.1	0.4		0.2	0.5		
	-1.6%	0.7%		0.1%	0.4%		
APPLICATION OF FUNDS							
Net Fixed Assets (Incl. CWIP)	42.6	38.6		42.6	38.6		
Net Working Capital	49.5	44.5		49.5	44.5		
Total Capital Employed	92.0	83.1		92.0	83.1		

Gears & Gear Products

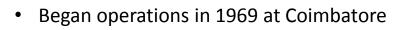




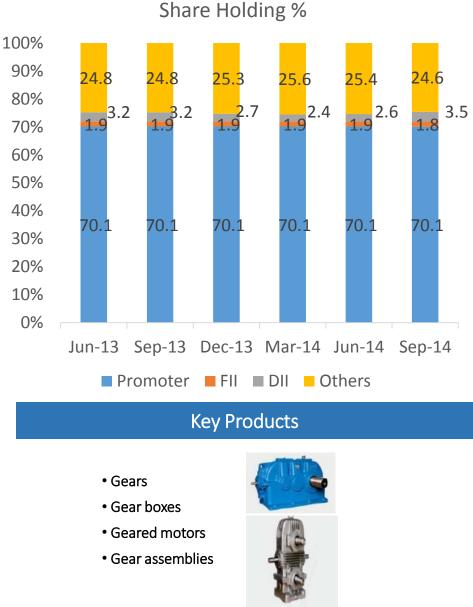
Shanthi Gears (SGL) - Strong Brand in Industrial Gears

Business Overview





- Leader in custom-made gears & loose gears
- ~70% of revenues from customized products
- Fully integrated operations with in-house
 - R&D team
 - Design and engineering capabilities
 - Foundry, Fabrication and forging unit
 - Comprehensive Heat treatment facilities
 - Tool room for manufacturing hobs, cutters



Business Highlights

- Enhanced market presence through new sales organisation
- First Vertical Rolling Mill gearbox dispatched marking entry into this segment ; serviced another VRM gear box for cement industry
- Strongly positioned in Planetary Gear box segment
- Launched improved and competitive standard range- M series
- Increased focus on Service & Replacement Market
- Organized 4 Industry focused Tech Days and over 40 customer meets & service camps at various locations catering to varied applications



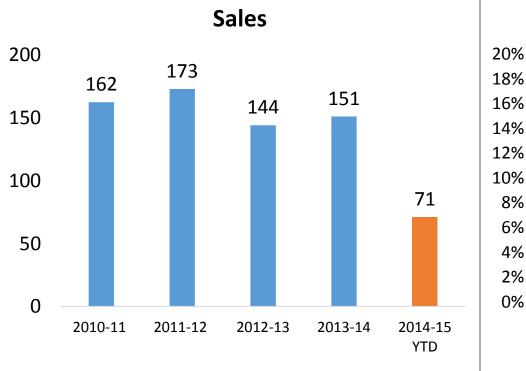


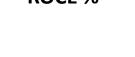




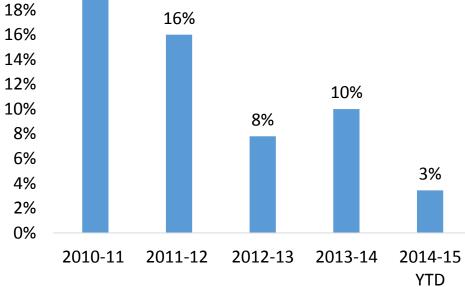
Key Financial Trends







19%



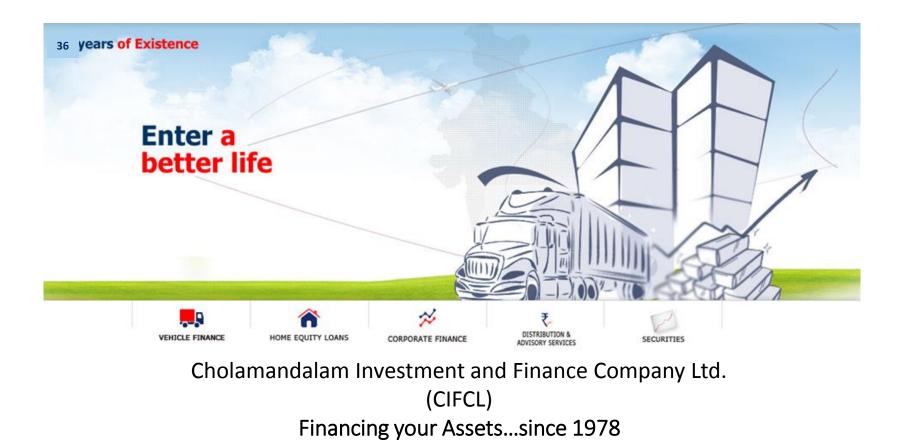
ROCE %

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Particulars	Ju	ly - Sep 2014 (C	(2)	Apr - Sep 2014 (H1)			
	2014-15	2013-14	% Growth	2014-15	2013-14	% Growth	
Net Sales	36.8	40.6	-9.5%	71.0	73.8	-3.9%	
EBITDA	4.6	12.7	-63.8%	8.3	21.6	-61.8%	
	13%	31%		12%	29%		
PBIT	2.7	8.8	-69.1%	4.7	13.6	-65.5%	
	7%	22%		7%	18%		
РВТ	2.7	8.8	-69.2%	4.7	13.6	-65.7%	
	7%	22%		7%	18%		
РАТ	2.27	6.73	-66%	4.12	10.09	-59%	
	6.2%	16.6%		5.8%	13.7%		
APPLICATION OF FUNDS							
Net Fixed Assets (Incl. CWIP)	92.6	107.5		92.6	107.5		
Investments	53.3	60.0		53.3	60.0		
Net Working Capital	126.0	104.8		126.0	104.8		
Total Capital Employed	271.8	272.2		271.8	272.2		
Sales/ANWC	2.3	3.7		2.2	2.8		
ROCE%	4.0%	13.1%		3.5%	10.0%		
* ANWC - Excluding Cash balance	e; ROCE - Includes	s Cash Balance					

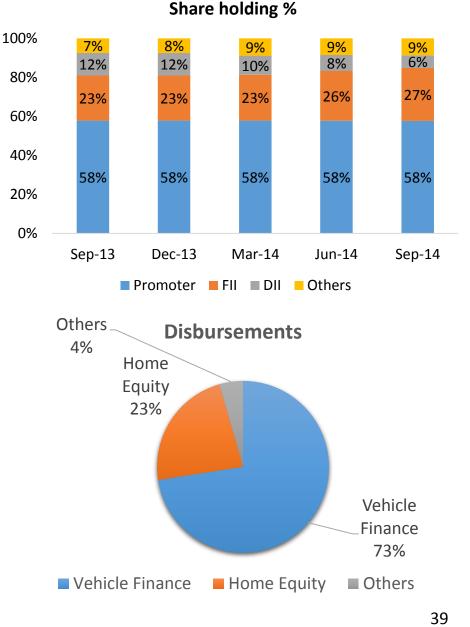




Business Overview



- Established in 1978, one of India's leading NBFC's, focused in the rural and semi-urban sector with a market capitalization of INR 71 bn (30th Sep)
- Presence across vehicle finance, business finance, home equity loans, stock broking and distribution of financial products
- Operates from 579 branches across 23 states and 90% presence across Tier II and III cities
- One of the leading NBFCs in rural / semi urban areas

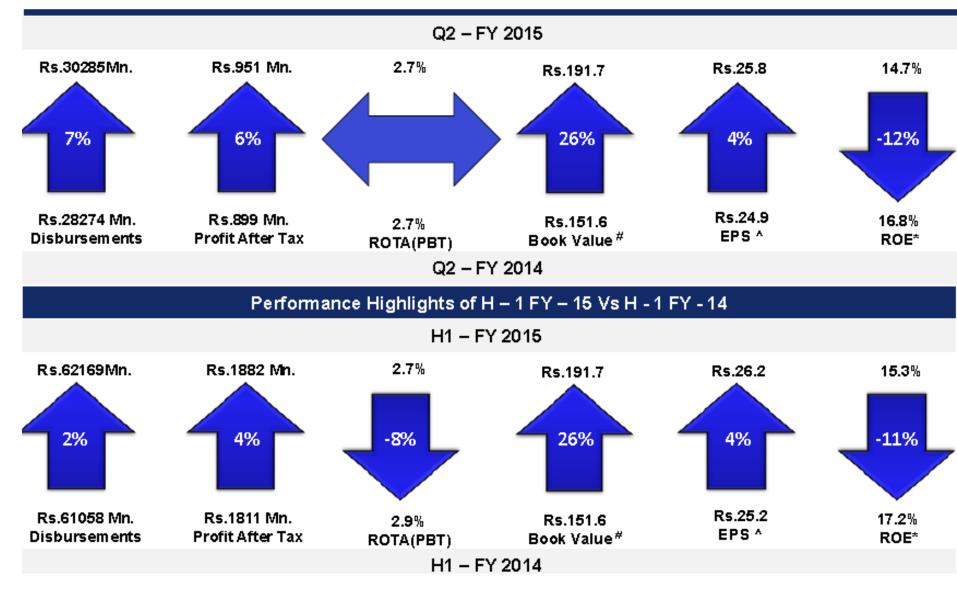


TII holds 50.32% stake in the Company



Positioning	 Founded in 1978, India's leading NBFC, Focused in Rural and semi urban sector with Market cap of INR 71bn
Exceptional Lineage	 Part of the INR 243bn Murugappa Group – founded in 1900, one of India's leading business conglomerate
Robust Sector Growth	 Presence across vehicle finance, business finance, home equity, loans, stock broking and distribution of financial products
Diversified Footprint	 Operates across 579 branches in 23 states and 90% presence in Tier II and Tier III cities
Robust Operating Profile	 Total AUM of INR 245 bn as of Sep with Net NPA of 1.4% and healthy ROTA of 2.7% (PBT)
Management	 Highly experienced management team with unrivalled industry experience

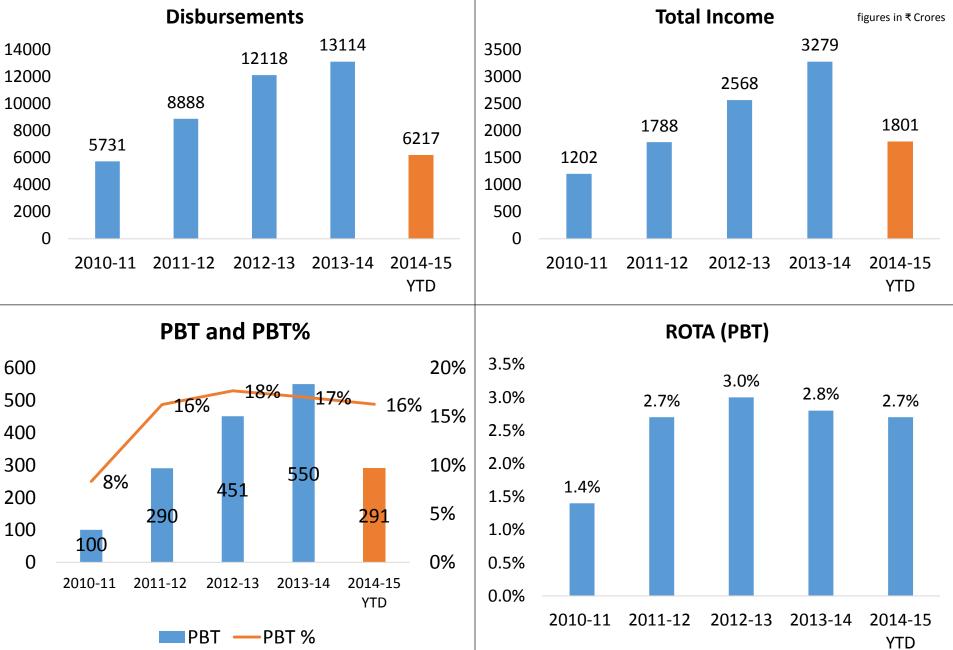
CIFCL – Standalone Performance



murugappo

Key Financial Trends







Particulars	J	uly - Sep 2014 (Q	2)	Apr - Sep 2014 (H1)			
	2014-15	2013-14	% Growth	2014-15	2013-14	% Growth	
Disbursements	3028.5	2827.4	7.1%	6216.9	6105.8	1.8%	
Total income from operations	925.7	812.5	13.9%	1800.8	1578.7	14.1%	
РВТ	147.1	135.8	8.3%	290.7	274.8	5.8%	
% of Income	16%	17%		16%	17%		
РАТ	99.1	90.8	9.1%	194.8	182.9	6.5%	
% of Income	10.7%	11.2%		10.8%	11.6%		
ROTA% - PBT				2.7%	2.9%		
Capital Adequacy Ratio				19.8%	17.1%		





Chola MS General Insurance

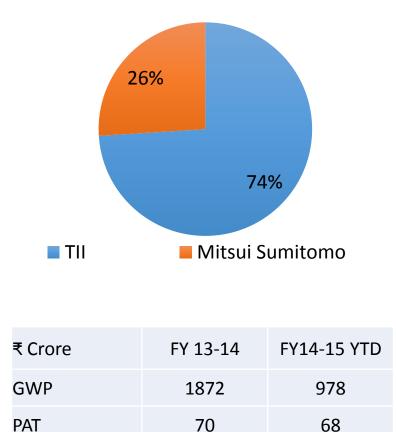


Business Overview

- Among the fastest growing general insurance companies in India
- Market Presence: Over 105 offices, Over 9000 agents and 5 banc assurance channel partners
- Business holds a market share of 2.5% as on Sep 30th, 2014 and is the 7th largest private general insurance company in India
- Product basket comprises accident, engineering, health, liability, marine, motor, property, travel and rural insurance for individuals, SMEs and corporates
- Leading insurer for Japanese / Korean business interests in India

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Share Holding









Business Highlights



- PBT
 - H1 -PBT at ₹99.7 Crores ; 80% growth over PY
- GWP
 - Q2 GWP ₹530 Crores -24% growth over PY
 - H1 GWP ₹978 Crores -7% growth over PY
 - Tractor business shows good growth-23%
- Commercial Strategy has been revamped
- "Choice Chinappa" media campaign launched as a part of "Grow Retail Health" strategy
- Awards & Accolades:
 - Edge Award for innovation for Health Proposal
 - "Wellness-on the Go" the Innovation award category in CIO forum







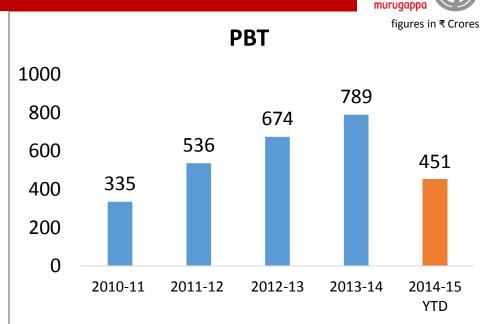


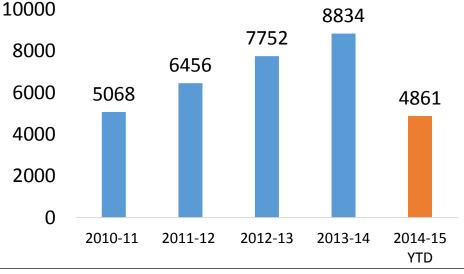
Particulars	Ju	ly - Sep 2014 (Q	.2)	Apr - Sep 2014 (H1)			
	2014-15	2013-14	% Growth	2014-15	2013-14	% Growth	
Gross Written Premium (Incl. RI Accept)	529.9	429.2	23.5%	977.6	911.4	7.3%	
Net Written Premium	382.8	355.3	7.7%	764.8	770.1	-0.7%	
РВТ	60.9	25.0	143.6%	99.7	55.5	79.6%	
РАТ	41.6	17.2	141.9%	68.2	38.1	79.0%	
Total Investment	3005.1	2095.1	43.4%	3005.1	2095.1	43.4%	
Combined ratio (CoR%)	99.7%	99.7%		102.2%	100.0%	2.2%	
Investment Yield %	9.4%	9.2%		9.4%	9.2%		



Company Financials

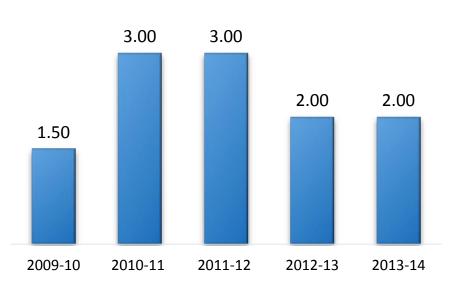
Consolidated Performance Trends

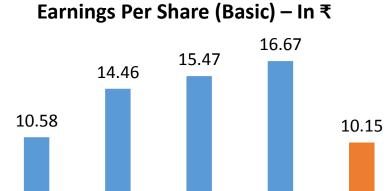




Total Income

Dividend Per Share – In ₹

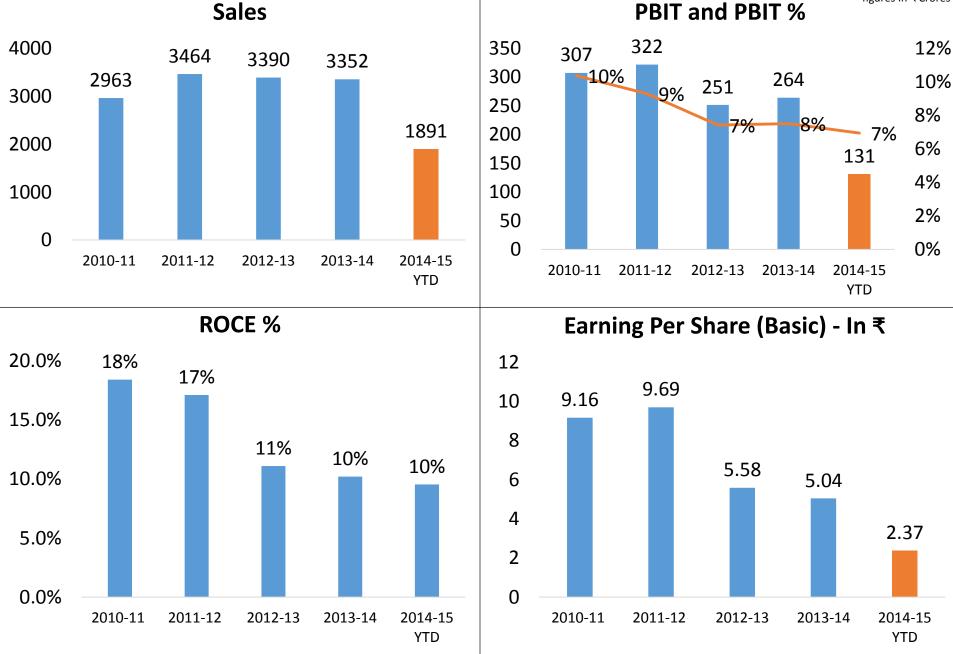




> 2010-11 2011-12 2012-13 2013-14 2014-15 YTD

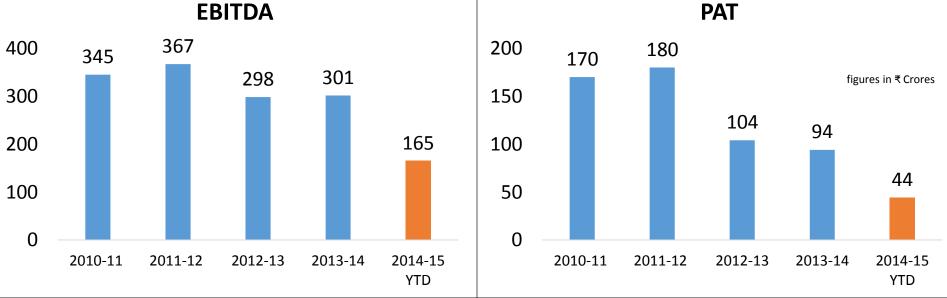
Standalone Performance Trends



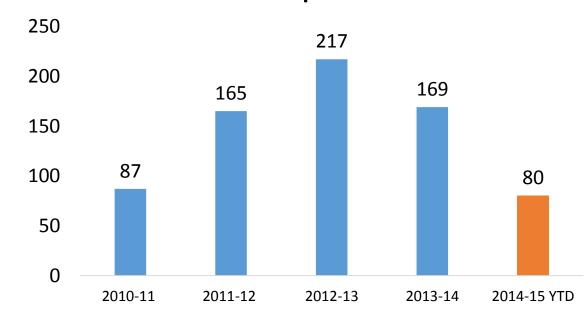


Standalone Performance Trends





Capex





Particulars	Stand	alone	Conso	lidated
	2014-15 (Q2)	2013-14 (Q2)	2014-15 (Q2)	2013-14 (Q2)
Net Sales	958	861	2,342	2,106
Growth %	11%		11%	
Total Income from Operations (Net)	1,006	900	2,484	2,222
Growth %	12%		12%	
EBITDA	85	80	311	262
% to Sales	9%	9%	13%	12%
PBIT	71	72	275	233
% to Sales	7%	8%	12%	11%
Profit Before Tax	36	41	239	201
% to Sales	4%	5%	10%	10%
PAT (before Minority Interest)	25	32	161	136
% to Sales	3%	4%	7%	6%
Net Profit	25	32	100	85
% to Sales	3%	4%	4%	4%



Particulars	Stand	alone	Conso	Consolidated		
	2014-15 (H1)	2013-14 (H1)	2014-15 (H1)	2013-14 (H1)		
Net Sales	1,891	1,685	4,587	4,105		
Growth %	12%		12%			
Total Income from Operations (Net)	1,983	1,763	4,861	4,324		
Growth %	12%		12%			
EBITDA	165	153	591	521		
% to Sales	9%	9%	13%	13%		
PBIT	131	126	521	460		
% to Sales	7%	7%	11%	11%		
Profit Before Tax	63	65	451	398		
% to Sales	3%	4%	10%	10%		
PAT (before Minority Interest)	44	48	305	269		
% to Sales	2%	3%	7%	7%		
Net Profit	44	48	190	166		
% to Sales	2%	3%	4%	4%		



Particulars	Stand	alone	Consolidated		
	2013-14	2012-13	2013-14	2012-13	
Net Sales	3,352	3,390	8,370	7,346	
Growth %	-1%	-2%	14%	17%	
Total Income from Operations (Net)	3,526	3,566	8,834	7,752	
Growth %	-1%	-2%	14%	18%	
EBITDA	301	298	1,044	889	
% to Sales	9%	9%	12%	12%	
PBIT	264	251	914	781	
% to Sales	8%	7%	11%	11%	
Profit Before Tax	141	147	789	674	
% to Sales	4%	4%	9%	9%	
PAT (before Minority Interest)	94	104	518	457	
% to Sales	3%	3%	6%	6%	
Net Profit	94	104	311	289	
% to Sales	3%	3%	4%	4%	



Dortioulors	Standalone Consolidated		Deutinulaus	Standalone		Consolidated			
Particulars	30-Sep-14	31-Mar-14	30-Sep-14	31-Mar-14	Particulars	30-Sep-14	31-Mar-14	30-Sep-14	31-Mar-14
EQUITY AND LIABILITIES					ASSETS				
Shareholders' Funds					Non-Current Assets				
(a) Share Capital	37	37	37	37	(a) Fixed Assets	930	891	1,201	1,167
(b) Reserves and Surplus	1,244	1,201	2,337	1,914	(b) Goodwill on Consolidation			352	352
	1,281	1,239	2,374	1,951	(c) Non-Current Investments	1,506	1,506	2,260	1,869
Minority Interest			1,734	1,364	(d) Deferred Tax Assets (Net)			159	131
Non-Current Liabilities					(e) Long Term Loans and Advances	63	65	227	225
(a) Long Term Borrowings	531	638	12,343	10,461	(f) Receivable under Financing Activity			14,337	13,079
(b) Deferred Tax Liabilities (Net)	57	52	61	58	(g) Other Non-Current Assets			497	614
(c) Other Long Term Liabilities			1,521	1,258		2,499	2,462	19,032	17,437
(d) Long Term Provisions			122	114	Current Assets				
	588	690	14,047	11,891	(a) Current Investments	0	0	459	247
Current Liabilities					(b) Inventories	412	370	558	495
(a) Short Term Borrowings	461	303	4,780	3,485	(c) Trade Receivables	545	446	710	614
(b) Trade Payables	616	585	893	859	(d) Cash and Cash Equivalents	42	30	1,435	1,230
(c) Other Current Liabilities	599	517	6,231	7,537	(e) Short Term Loans and Advances	81	67	132	553
(d) Short Term Provisions	35	42	297	272	(f) Receivable under Financing Activity			7,174	6,349
	1,711	1,446	12,200	12,153	(g) Other Current Assets	-	-	856	434
						1,080	913	11,323	9,922
TOTAL	3,580	3,375	30,355	27,359	TOTAL	3,580	3,375	30,355	27,359



	Stand	alone	Consol		
Particulars	31-Mar-14	31-Mar-13	31-Mar-14	31-Mar-13	Particu
EQUITY AND LIABILITIES					ASSETS
Shareholders' Funds					Non-
(a) Share Capital	37	37	37	37	(a)
(b) Reserves and Surplus	1,201	1,144	1,914	1,622	(b)
	1,239	1,181	1,951	1,659	(c)
Minority Interest			1,364	1,159	(d)
Non-Current Liabilities					(e)
(a) Long Term Borrowings	638	630	10,461	8,929	(f) I
(b) Deferred Tax Liabilities (Net)	52	52	58	61	(g)
(c) Other Long Term Liabilities			1,258	1 ,007	
(d) Long Term Provisions			114	92	Curre
	690	683	11,891	10,090	(a)
Current Liabilities					(b)
(a) Short Term Borrowings	303	303	3,485	3,298	(c)
(b) Trade Payables	585	485	859	677	(d)
(c) Other Current Liabilities	517	441	7,537	6,024	(e)
(d) Short Term Provisions	42	44	272	254	(f)
	1,446	1,274	12,153	10,253	(g)
TOTAL	3,375	3,138	27,359	23,162	TOTAL

Stand	alone	Consol	idated
31-Mar-14	31-Mar-13	31-Mar-14	31-Mar-13
891	791	1,167	1,071
		352	352
1,506	1,444	1,869	1,282
		131	70
65	79	225	623
		13,079	11,474
		614	460
2,462	2,314	17,437	15,330
0	0	247	406
370	357	495	463
446	394	614	536
30	33	1,230	764
67	39	553	100
		6,349	5,220
		434	343
913	824	9,922	7,831
3,375	3,138	27,359	23,162
	31-Mar-14 891 1,506 65 2,462 0 370 446 30 67 913	 891 791 1,506 1,444 65 79 2,462 2,314 446 394 30 33 67 39 424 	31-Mar-14 31-Mar-13 31-Mar-14 Image: Amplitude state stat





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